

## Smartsheet Project Management Certification 2024 Exam

Why is a face-to-face meeting the best approach for obtaining approval to proceed? - ✓✓ANSW✓✓..You can ensure that stakeholders understand the project plan before they formally commit to it.

The three outputs of Estimate Costs are cost estimates, project document updates, and basis of estimates. What is the basis of estimates? - ✓✓ANSW✓✓..The documentation supporting the choices made for activity costs

What is the first input in the Estimate Costs process? - ✓✓ANSW✓✓..Cost management plan

Suppose you need to estimate costs for a project that will use resources outside the company. Which technique should you use? - ✓✓ANSW✓✓..Vendor bid analysis

With regards to process inputs, what are OPAs? - ✓✓ANSW✓✓..Organizational process assets

A major input to the Plan Cost Management process is the project charter. Why is the project charter an input? - ✓✓ANSW✓✓..It contains the high-level budget used to project costs.

What is the output of the Plan Cost Management process? - ✓✓ANSW✓✓..Cost management plan

Plan Cost Management is the process of defining how the project costs will be \_\_\_\_\_, budgeted, managed, monitored, and controlled. - ✓✓ANSW✓✓..estimated

Each process in Project Cost Management must be completed in the specified order. Why is this? - ✓✓ANSW✓✓..The information you gather will be used in the processes that follow.

What is the primary output of the Project Cost Management Knowledge Area? - ✓✓ANSW✓✓..Cost baseline

Which activity is not part of the Adapt stage? - ✓✓ANSW✓✓..Review what has been completed and what is still on the backlog to choose the features for the next iteration.

The customer has identified several new features since the original backlog was built. What do you do to address them? - ✓✓ANSW✓✓..At the beginning of the next iteration, re-estimate, reevaluate, and re-prioritize the backlog features to decide which ones to include in the iteration.

The Agile project management lifecycle \_\_\_\_\_. - ✓✓ANSW✓✓..includes activities similar to a Waterfall approach but performed in a different order and with different emphasis .

Which choice is not a characteristic of Agile project management? - ✓✓ANSW✓✓..no documentation

The IT department says that there are several products on the market that do what the project needs. What is the most important thing you need to ensure that you select the product that best meets the project requirements? - ✓✓ANSW✓✓..clear and prioritized requirements

The change review board can't get through all the change requests that are submitted. They want to focus on requests with significant impact. What is the easiest way to allow the review board to focus on significant changes? - ✓✓ANSW✓✓..Set thresholds so you or team leads can decide what to do with small change requests.

The development team has a problem with one of the software features and needs to quickly brainstorm a solution with the vendor team, which is not local. What method of communication would you choose for the brainstorming session? -

✓✓ANSW✓✓..videoconferencing

One risk to your schedule is that a hard drive with customized software fails and you lose the work that was done. The development team regularly backs up their work so they can resume work quickly after a hard drive failure. What type of risk management strategy do backups represent? -

✓✓ANSW✓✓..risk mitigation

To get early warning that a risk might occur, what is the key item to document in your risk information forms? - ✓✓ANSW✓✓..the events that might trigger the risk

To create a project schedule, you need to perform several tasks. Which choice is not one of these tasks? - ✓✓ANSW✓✓..Set a deadline for the project.

Which estimate on a normal distribution provides the best chance for a project being selected and completed successfully? -

✓✓ANSW✓✓..the average of the worst-case value and the 50% probability value on the normal distribution

When would you create a work package that describes the work to be done in explicit detail? - ✓✓ANSW✓✓..the assigned resource is inexperienced

A work breakdown structure diagram shows work broken down into manageable pieces, which provides several benefits for managing projects. Which choice is not a benefit? - ✓✓ANSW✓✓..identifying deliverables

When you start a project plan, what information do you identify first because it drives most of the plan? - ✓✓ANSW✓✓..the work that must be done

A risk that has become reality in your project has led to a cost increase. You have already used the funds reserved to handle this risk and have concluded that you need additional funds that the project does not have. Who is the most likely person or group you need to ask for help? - ✓✓ANSW✓✓..your organization's management team

So many problems have risen recently in your project that you can't handle them all. What is the first step you would take to handle these problems effectively? - ✓✓ANSW✓✓..Ask yourself if the problems are important.

To get a detailed picture of project schedule and cost performance , look at \_\_\_\_\_ and \_\_\_\_\_. - ✓✓ANSW✓✓..schedule variances and cost variances

You recently started project execution, and change requests are being submitted regularly. Fortunately, none of the risks you're tracking having occurred yet. What will the risk owners do most often in this situation? - ✓✓ANSW✓✓..Update probability and impact in response to changes.